

## Manchester City Council Report for Resolution

**Report to:** Executive – 26 July 2017

**Subject:** Capital Programme Monitoring 2017/18

**Report of:** The City Treasurer

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### Summary

This report informs Members of:

- the revised capital budget 2017/18 taking account of changes between the capital budget formulation and any further changes occurring in year.
- the latest estimates of expenditure and explains the major variations since the Capital Programme Outturn report submitted in June 2017.
- the impact of any variations on the five year Capital Programme 2017/18 to 2021/22.

The report focusses primarily on the financial performance against the programme and the related issues. The reporting arrangements are currently being revised in response to the changes proposed as part of the new Capital Strategy in which there will be a greater focus on the outcomes and the delivery against the programme. The updated reports will be presented later in the year in line with the implementation of the new arrangements.

### Recommendations

1. The Executive is requested to recommend that Council approve the in-year budget transfers over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.
2. The Executive is requested to:

#### Manchester City Council Programme

(a) Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.

(b) Approve the in-year budget transfers below £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in Appendix A.

(c) Note that capital resources will be maximised and managed to ensure the capital programme 2017/18 remains fully funded and that no resources are lost.

(d) Note that approval of movements and transfers to the full capital programme, including projects on behalf of Greater Manchester, will reflect a revised total capital programme budget of £435.7m (see Section 4) and a latest full year forecast spend of £436.7m. Expenditure to date is £36.4m.

(e) Note that approval of movements and transfers to the Manchester City Council capital programme will reflect a revised capital programme budget of £321.3m (see Section 4) and a latest full year forecast spend of £322.3m. Expenditure to date is £26.6m.

Projects carried out on behalf of Greater Manchester

(f) Agree that the capital budget be amended to reflect movement in the programme, attributable to approved budget increases and updates to spending profiles.

(g) Note that approval of movements and transfers to the Greater Manchester capital programme will reflect a revised capital programme budget of £114.4m against a latest full year forecast of £114.4m. Expenditure to date is £9.8m.

**Wards Affected:** All

<b>Manchester Strategy outcomes</b>	<b>Summary of the contribution to the strategy</b>
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The capital programme contributes to various areas of the economy including investment in public and private sector housing, education and children's social care, transport infrastructure, major regeneration activities, environmental, cultural and leisure services.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and also provides opportunities for the construction industry to bid for schemes that could provide employment opportunities at least for the duration of contracts.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The capital programme includes investment in adult and children's social care, education, housing and the environment, cultural and leisure services, all of which contribute towards the strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of the capital programme contributes towards this community strategy, notably the investment in sustainable and affordable housing, building schools for the future, transport, environmental and major regeneration programmes.

A connected city: world class infrastructure and connectivity to drive growth	The capital programme includes investment in highways infrastructure, and broadband expansion.
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**Full details are in the body of the report, along with any implications for:**

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

### **Financial Consequences – Revenue**

All Revenue consequences have already been included in the Revenue Budget.

### **Financial Consequences – Capital**

The latest forecast of expenditure for 2017/18 is £436.7m, which includes projects contained within the programme on behalf of Greater Manchester.

The City Council will endeavour to deliver the programme as planned in 2017/18 but some projects and their sources of funding may carry over and result in re-profiling of budgeted spend into future years.

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### **Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents

are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Executive 8 February 2017 – Capital Programme Budget 2017/18 to 2021/22.

Executive 28 June 2017 – Capital Programme Outturn 2016/17

## 1.0 Introduction

1.1 The purpose of the report is to:

- Inform Members of the latest estimates of capital expenditure for 2017/18 and to show forward commitments into the 2018/19 to 2021/22 capital programme.
- Confirm that there are adequate levels of resources available to finance the capital programme.
- Update Members on the projects carried out on behalf of Greater Manchester.

## 2.0 Capital Budget

2.1 The revised Capital Budget for the five years 2017/18 to 2021/22 is £1,668.6m. This is an increase of £14.9m compared to the budget reported to Executive in June 2017.

2.2 The current Capital Budget over years 2017/18 to 2021/22, before the changes proposed in this report, is:

*Table 1: Capital Programme 2017/18 to 2021/22 (£m)*

	2017/18	2018/19	2019/20	2020/21	2021/22	Total Programme
Capital Budget (May 17)	538.9	484.7	214.3	127.8	288.0	1,653.7
Budget Increases (Approved June 17)	11.9	1.9	1.1	0.0	0.0	14.9
<b>Revised Capital Budget (July 17)</b>	<b>550.8</b>	<b>486.6</b>	<b>215.4</b>	<b>127.8</b>	<b>288.0</b>	<b>1,668.6</b>
<i>Of which:</i>						
Manchester City Council Programme	435.2	356.3	211.5	127.8	288.0	1,418.8
Programme on behalf of Greater Manchester	115.6	130.3	3.9	0.0	0.0	249.8

2.3 The figures shown above include those approved by the Executive Member for Finance and Human Resources and the Treasurer under delegated powers since the 2016/17 out-turn report.

## 3.0 Capital Programme Forecast 2017/18

3.1 The forecast expenditure for 2017/18 is £436.7m as at 30<sup>th</sup> June 2017, compared to the updated budget in Table 1 above of £550.8m. The variations, by service area, are shown in Table 2 below:

*Table 2: Capital Programme 2017/18 budget, forecast and spend to date to 30 June 17 (£m)*

Area	Budget (£m)	Forecast (£m)	Variance (£m)	Spend to Date (£m)	Spend to Date as % of Forecast (%)
<b>Manchester City Council Programme</b>					
Highways	42.9	34.0	-8.9	0.2	0.6%
Growth & Neighbourhoods	63.4	29.0	-34.4	1.0	3.4%
Strategic Development	153.1	124.6	-28.5	9.6	7.7%
Housing – General Fund	31.1	24.7	-6.4	0.9	3.6%
Housing – HRA	46.2	29.2	-17.0	0.6	2.1%
Children’s Services	79.2	61.5	-17.7	14.1	22.9%
ICT	14.9	14.9	0.0	0.2	1.3%
Corporate Services	4.4	4.4	0.0	0.0	0.0%
	<b>435.2</b>	<b>322.3</b>	<b>-112.9</b>	<b>26.6</b>	
<b>Projects carried out on behalf of Greater Manchester</b>	115.6	114.4	-1.2	9.8	8.6%
<b>TOTAL</b>	<b>550.8</b>	<b>436.7</b>	<b>-114.1</b>	<b>36.4</b>	

3.2 There is a forecast capital programme variance of £114.1m between the budget and the latest expenditure forecast. Of this, £112.8m is due to schemes requiring budget re-profiling to reflect their likely delivery, £2.3m due to cost reductions and £1.0m is due to potential over-spends against the budget. Section 4 of this report looks at the re-profiling required and the cost variations, and the recommended budget changes to take this into account.

3.3 The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan.

*Highway Services Programme*

3.4 The Highways capital programme is forecasting to spend £34.0m compared to a budget of £42.9m, a variance of £8.9m. Spend to date is £0.2m, or 0.6% of the current forecast.

3.5 The Highways Investment Programme is forecasting slippage of £7.5m, as the final programme of works continues to be developed. The programme is now broken down into separate work packages, including Drainage, Resurfacing, Footway Schemes, Bridge Maintenance and Carriageway Preventative works.

3.6 The Cycle City has been delayed to conduct a review of the scope of the scheme to ensure it remained within budget, with £0.6m re-profiled into 2018/19.

3.7 Procurement associated with the Manchester/Salford Inner Relief Road scheme has delayed the works, with slippage of £0.5m.

- 3.8 Work on developing the School Crossings project continues, with minor works likely to be undertaken in 2017/18 and major works in subsequent years, creating slippage of £0.6m.
- 3.9 The budget for the Bus Priority Programme scheme at Oxford Road contained a risk budget of £0.7m which is now assessed as not being required, and the funding can be transferred to the unallocated Bus Priority fund for future years.
- 3.10 The SEMMMs A6 scheme is being completed by Stockport MBC, and their latest forecast is that spend will be c. £1.0m higher than the current budget. This will be funded through grant funding.

*Growth and Neighbourhoods Programme*

- 3.11 The Growth and Neighbourhoods programme is shown in the table below:

*Table 3: Growth and Neighbourhoods Capital Programme 2017/18 (June 17)*

	Budget £m	Forecast £m	Variance £m	Spend to date £m
Environment and Operations	24.0	17.3	-6.7	0.4
Leisure	38.0	10.3	-27.7	0.6
Libraries	1.4	1.4	0.0	0.0
<b>Total Growth and Neighbourhoods</b>	<b>63.4</b>	<b>29.0</b>	<b>-34.4</b>	<b>1.0</b>

*Environment and Operations Programme*

- 3.12 The Environment and Operations programme is forecasting to spend £17.3m compared to a budget of £24.0m, a variance of £6.7m. Spend to date is £0.4m, or 2.3% of the current forecast.
- 3.13 The Street Lighting scheme has been further delayed as the legal negotiations are taking much longer than originally forecast. These delays mean that £6.7m needs to be re-profiled into future years.

*Leisure Programme*

- 3.14 The Leisure programme is forecasting to spend £10.3m compared to a budget of £38.0m, a variance of £27.7m. Spend to date is £0.6m, or 5.8% of the current forecast.
- 3.15 Works are continuing to investigate temporary facilities for the Abraham Moss Leisure Centre to facilitate the redevelopment of the existing site, and therefore £11.1m needs to be re-profiled into future years. It is anticipated that the contractors will be appointed this year, at which point there will be greater certainty over the forecast spend profile.

- 3.16 Further investigative works on the existing Moss Side Leisure Centre has identified additional budget pressures due to the condition of the existing building, and to ensure the project stays within budget there is a need to review the scope creating slippage of £4.1m into 2018/19.
- 3.17 The FA Hubs scheme is dependent on the receipt of external funding, and work on the application for this remains ongoing. It is anticipated that, if the funding is received, works would now start in 2018/19 which means £12.5m needs to be re-profiled.

*Libraries Programme*

- 3.18 The Libraries programme is forecasting to spend £1.4m compared to a budget of £1.4m. There is minimal spend to date.

*Strategic Development Programme*

- 3.19 The Strategic Development programme is shown in the table below:

*Table 4: 2017/18 Strategic Development Capital programme (June 17)*

	<b>Budget</b> £m	<b>Forecast</b> £m	<b>Variance</b> £m	<b>Spend to date</b> £m
Culture	20.1	13.2	-6.9	0.6
Corporate Property	76.0	67.2	-8.8	8.2
Development	57.0	44.2	-12.8	0.8
<b>Total Strategic Development</b>	<b>153.1</b>	<b>124.6</b>	<b>-28.5</b>	<b>9.6</b>

*Culture Programme*

- 3.20 The Culture programme is forecasting to spend £13.2m compared to a budget of £20.1m, a variance of £6.9m. Spend to date is £0.6m, or 4.5% of the current forecast.
- 3.21 The programme for the Factory has been delayed, with some of the required land not being available until later this year. It is forecast that there will be slippage of £6.9m into future years.

*Corporate Property Programme*

- 3.22 The Corporate Property programme is forecasting to spend £67.2m compared to a budget of £76.0m, a variance of £8.8m. Spend to date is £8.2m, or 10.8% of the current forecast.
- 3.23 The Asset Management Programme budget contained £1.6m of contingency funds which are not expected to be required in 2017/18, and are therefore slipped into future years.



- 3.24 Design work for the Hammerstone Road depot is expected to commence this year, but the works are now not expected to begin until 2018/19, with £1.7m being re-profiled.
- 3.25 Delays in the Heron House refurbishment mean that £0.7m will slip into future years. The cost plan is anticipated to be completed by autumn, which will give clearer visibility on the programme and any further issues.
- 3.26 Work on the Carbon Reduction Programme has begun in terms of planning project delivery and developing individual schemes, but it is clear that the delivery will be complex due to the nature of the works and buildings involved. It is therefore forecast that £1.5m of spend will slip into 2018/19.
- 3.27 The Estates Transformation programme is being developed, with design works expected to be undertaken in 2017/18. This means slippage of £3.3m is required.
- 3.28 It should be noted that there are a number of significant elements of the Corporate Property programme, such as the Strategic Acquisitions programme, which are dependent on negotiations with third parties in order to achieve a successful outcome for projects such as land acquisition. This means that there is a risk that slippage could be required later in the year if the negotiations take longer than anticipated.

*Development Programme*

- 3.29 The Development programme is forecasting to spend £44.2m compared to a budget of £57.0m, a variance of £12.8m. Spend to date is £0.8m, or 1.8% of the current forecast.
- 3.30 The updated scheme at One Central Park, as part of the Council's Digital Asset Base, was presented to Executive in June. Based on the revised business plan, slippage of £8.1m is required into future years.
- 3.31 The New Smithfield Market project has slippage of £0.4m as a feasibility study for the site refurbishment is undertaken, which was not part of the original programme.
- 3.32 The artwork to commemorate the Peterloo massacre in St Peters Square is being progressed, with the majority of the cost expected to be incurred in 2018/19, requiring £0.7m of the budget to be re-profiled.
- 3.33 The project team undertaking the Medieval Quarter Public Realm works have reviewed the programme, and forecast that £1.4m of the budget will now be incurred in future years.
- 3.34 The Airport City Power Infrastructure scheme has slippage of £0.1m due to delays in being able to test the strengthening works, which should now be undertaken later this year.

3.35 A proposal has been brought forward to access some of the funding for the Digital Business Incubators, and this will be progressed in 2017/18. The remaining funding of £2.0m is forecast to slip into next year, dependent on a scheme being brought forward.

3.36 The Development programme contains a number of programme budgets, such as the Northern and Eastern Gateway's, which are currently forecast to spend to budget. These programmes contain schemes where the Council will have to enter into negotiations with third parties to progress the projects, and therefore they could be delayed and require slippage in the future.

*Housing - General Fund*

3.37 The Private Sector Housing programme is forecasting to spend £24.7m compared to a budget of £31.2m, a variance of £6.4m. Spend to date is £0.9m, or 3.5% of the current forecast.

3.38 Elements of the programme in Collyhurst have been re-profiled (£0.9m) to reflect the likely timing of specific acquisitions in the area, and to allow for site remediation works at various sites to be completed.

3.39 Ahead of the anticipated legal agreements, the profile of expenditure for the Housing Investment Fund Site Investigation works has been reviewed.

3.40 Negotiations are continuing regarding acquisitions in Miles Platting, but it is anticipated that these will not be concluded this year, with slippage of £1.3m required.

3.41 The remaining budget for the Bell Crescent CPO (£0.5m) has been slipped into future years to manage any residual issues or compensation claims.

3.42 The acquisitions for the West Gorton Residential Development have progressed more slowly than originally anticipated, and subsequently £1.0m has been re-profiled into future years.

3.43 The project at West Gorton Community Park is now linked to the wider "Grow Green" project, and detailed design works are expected to commence this year. The capital works are expected to follow in 2018/19, requiring £0.2m to be re-profiled from 2017/18.

3.44 Delays in the legal process for the pre-construction contract for the Ben Street Regeneration project have pushed back the start of the refurbishment works, with £0.5m to be slipped into 2018/19.

3.45 The project at Canada Street has a minor delay due to the need to remove temporary cabins before public realm works can be undertaken, resulting in £0.1m of slippage.

3.46 A saving of £1.7m has been achieved against the Brunswick PFI Land Assembly scheme, due to successful negotiations with residents which lead to

works being completed on all privately owned properties within the CPO boundary without the need to undertake a CPO. The funds will be released to fund the wider capital programme.

*Housing Revenue Account (HRA)*

- 3.47 The Public Sector Housing programme is forecasting to spend £29.2m compared to a budget of £46.2m, a variance of £17.0m. Spend to date is £0.6m, or 2.0% of the current forecast.
- 3.48 The Northwards programme is forecasting net slippage of £5.8m. Of this, £1.5m is due to delays in finalising the cost of environmental works in Collyhurst, and a further £2.5m is to allow a review of the proposed works to the Victoria Avenue multi-storey tower blocks in the light of recent events at Grenfell Tower.
- 3.49 There is acceleration required of £0.5m for the replacement of communal boilers scheme, following a review of the cost model and programme.
- 3.50 The remaining £2.3m of slippage is from the unallocated Northwards budget, and is spread over future years to help smooth the programme. This will be kept under review, as the needs of the programme may change in the future.
- 3.51 The Housing Investment Proposals for Collyhurst continue to be developed, with formal approval of the government funding still outstanding. There is slippage of £6.2m to reflect the latest forecast programme.
- 3.52 Various elements of the existing Collyhurst regeneration programme require re-profiling of £1.0m into future years, predominantly due to the need to complete site remediation works ahead of new builds or site disposals which will take longer than originally forecast.
- 3.53 There are delays in the Parkhill Land Assembly scheme, with only site remediation and some fees expected to be incurred this year, with the remainder forecast to be required in 2019/20 for the new development.

*Children's Services*

- 3.54 The Children's Services programme is forecasting spend of £61.5m compared to a budget of £79.2m, a variance of £17.7m. Spend to date is £14.1m, or 22.9% of the current forecast.
- 3.55 The Basic Needs grant element of the programme, which funds new school builds or expansions to meet place demand, is forecasting slippage of £17.1m. As design works have progressed on the programme for places in 2018 and 2019, the cost profiles have been updated, particularly in regard to the proposed secondary school in Gorton.

- 3.56 A budget amendment of £0.4m is required for the Basic Need programme, as contributions which were expected to be used to fund capital works will be used to fund revenue expenditure instead.
- 3.57 Similarly, the Maintenance programme requires an adjustment of £0.2m as the final grant settlement has been announced for 2017/18, and it is lower than the estimate included in the capital budget reported to Executive in February.

*ICT Capital Programme*

- 3.58 The ICT programme is forecasting to fully spend the budget of £14.9m. Spend to date is £0.2m, or 1.4% of the current forecast.
- 3.59 The ICT programme is being reviewed, to ensure that the forecast spend is achievable within the timescales currently assumed within the budget. An update will be provided in the next capital monitoring report.

*Corporate Services Programme*

- 3.60 The Corporate Services programme is forecasting to fully spend the budget of £4.4m. Spend to date is nil.

*Projects carried out on behalf of Greater Manchester*

- 3.61 The Greater Manchester programme is forecasting to spend £114.4m compared to a budget of £115.6m, a variance of £1.2m. Spend to date is £9.8m, or 8.5% of the current forecast.
- 3.62 The Greater Manchester Loan Fund is expected to slip by £1.2m in 2017/18, based on the forecast level and number of investment opportunities for the fund for the year. This may change as more investment opportunities come forward.

**4 Capital Programme Re-phasing and Variations**

- 4.1 Based on the monitoring information above, it is proposed that the capital programme budget is re-phased to reflect the planned delivery of projects in 2017/18 to 2021/22. The cumulative impact of these adjustments are shown in the table below, and in Appendix B:

*Table 5: Proposed Capital Programme variations 2017/18 to 2021/22 (£m)*

	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m	2021/22 £m	2022/23 £m	Total Programme £m
Revised Capital Budget (July 17)	550.8	486.6	215.4	127.8	288.0	0.0	1,668.6
Forecast Re-profile	-112.8	42.0	48.0	14.1	5.6	3.1	0.0
Cost Variations	-2.3						-2.3

<b>Proposed Capital Budget (July 17)</b>	<b>435.7</b>	<b>528.6</b>	<b>263.4</b>	<b>141.9</b>	<b>293.6</b>	<b>3.1</b>	<b>1,666.3</b>
<i>Of which:</i>							
Manchester City Council Programme	321.3	397.1	259.5	141.9	293.6	3.1	1,416.5
Programme on behalf of Greater Manchester	114.4	131.5	3.9	0.0	0.0	0.0	249.8

- 4.1 Further details regarding the proposed adjustments to the programme are given below.

*Budget re-profiling:*

- 4.2 As highlighted in section 3 of this report, various schemes throughout the capital programme are now forecast to be accelerated into 2017/18, or delayed until 2018/19 or future years. The budgets for these projects will be re-profiled to reflect the changes.

*Virements*

- 4.3 Various schemes across the programme require virements in 2017/18, as shown in Appendix A. Virements may be required as cost variations from the original design work occur, or because the method of delivery has changed and projects are combined or split. The reasons for the required virements are:

- Highways – to breakdown the Highways Investment Fund into individual project streams, and to move risk funding associated with Bus Priority Scheme at Oxford Road into an unallocated funding pot;
- Housing Revenue Account – the introduction of new schemes for 2017/18 requires virements from the agreed unallocated funding. Other virements are for cost variations; and
- Children’s Services – virements are required for cost variations on Basic Need and Maintenance schemes.

- 4.4 The Council is recommended to approve virements over £0.5m within the capital programme as outlined in Appendix A.

- 4.5 The Executive is recommended to approve virements under £0.5m within the capital programme as outlined in Appendix A.

*Forecast variations – (£2.3m):*

- 4.6 It is proposed that forecast variations of £2.3m are reflected in the budget. These variations have occurred where schemes have either been completed under budget, have received reduced external funding, or have seen

significant changes in scope. These schemes are summarised below, and explanations are given in previous paragraphs:

*Table 6: Proposed Capital Programme cost variations 2017/18 (£m)*

	<b>2017/18</b>
	<b>(£m)</b>
<b><i>Private Sector Housing</i></b>	
Brunswick PFI Land Assembly	<b>-1.7</b>
<b><i>Children's Services</i></b>	
Basic Need programme	<b>-0.4</b>
School Maintenance programme	<b>-0.2</b>
<b>TOTAL</b>	<b>-2.3</b>

- 4.7 The capital programme is undergoing continuous review to analyse and challenge the current approved spending profiles and updates will be reported to the Executive in the next capital monitoring report.
- 4.8 The proposed revised capital budget is shown at a project level in Appendix B.
- 4.9 The revised capital budget is reflected in the revised prudential indicators, reported as part of the Global Revenue Monitoring Report elsewhere on the agenda.

## **5 Capital Resources**

- 5.1 The capital programme is reviewed on an ongoing basis to confirm the capital resources required to finance 2017/18 capital spend are in place and the future years programme is fully funded. Work will continue to ensure that resources required to finance the capital programme are secured and the level of prudential borrowing remains affordable.
- 5.2 The City Treasurer will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the City Council.
- 5.3 The pressures on the capital programme over the next five years will be significant, particularly with the level of uncertainty for future funding allocations.

## **6 Key Polices and Considerations**

### **(a) Equal Opportunities**

By investing in building adaptations, access for people with mobility difficulties is made easier.

### **(b) Risk Management**

As a result of the national economic downturn the amount of usable capital receipts included in the resources calculation for the original capital budget is no longer achievable. In response to these circumstances the City Treasurer instigated a review of the whole capital programme in order to establish the most efficient and effective way to fund the programme. The review will be ongoing.

**(c) Legal Considerations**

None

## Appendix A - Proposed Capital Virements

<b>Project Name</b>	<b>In-year virement (£'000)</b>
<b>Highway Programme</b>	
<b>Highways Planned Maintenance Programme</b>	
Planned Highways Maintenance Programme 17/18	-13,900
Highway Asset Surveys	150
Drainage	1,000
Large Patching repairs	500
Disabled Bays/ line markings	50
Network Maintenance	50
Carriageway Resurfacing	4,000
Footway schemes	2,000
Carriageway Preventative	6,000
Project Delivery Procurement	150
<b>Bus Priority Package Programme</b>	
Bus Priority Package - Oxford Road	-738
Bus Priority - Unallocated	738
<b>Public Sector Housing</b>	
<b>Northwards - External Work</b>	
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	-10
Cheetham Halliwell Lane external cyclical works phase 3b	61
Harpurhey Lathbury & 200 Estates external cyclical works phase 3b	-5
Moston Miners Low Rise externals	-29
Cheetham Smedley Rd externals	-9
Moston Bannatyne/Lightbowne Rd/St Georges Drive externals	-18
Upgrade external lighting to retirement blocks	140
Renewal of 4 automatic pedestrian gates at Victoria Square	43
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	170
Bin chute replacement at Mossbrook Ct	98
Updating of Electricity Northwest distribution network phase 3	5
External cyclical works phase 3b Harpurhey - Jolly Miller Estate phase 3b	548
External cyclical works phase 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	224
External cyclical works phase 3b Ancoats Smithfields estate	5
External cyclical works phase 4b Charlestown Chain Bar low rise	508
External cyclical works phase 4b Charlestown Chain Bar Hillingdon Drive maisonettes	253
External cyclical works phase 4b Cheetham Appleford estate	5
External cyclical works phase 4b Crumpsall Blackley Village	5
External cyclical works phase 4b Higher Blackley South	595
External cyclical works phase 4b Newton Heath Assheton estate	274
External cyclical works Phase 4b Newton Heath Troydale Estate	1,017



<b>Project Name</b>	<b>In-year virement (£'000)</b>
External cyclical works Phase 5 New Moston (excl corrolites)	368
Environmental improvements Moston corrolites	172
Delivery Costs	580
<b>Northwards - Internal Work</b>	
Digital Upgrade to CCTV Systems	1
Boiler replacements	-25
Charlestown Whitebeck Court communal areas	25
Lift replacement / refurbishment programme	356
Replacement warden call to Edward Grant Court	33
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	75
Community Room emergency lighting at Victoria Square	17
Electrical surge protection	21
Communal area upgrade Clifford Lamb Ct	55
Decent Homes mop ups phase 9 and decent homes work required to voids	500
One offs such as rewires, boilers, doors, insulation	200
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	500
Delivery Costs	184
<b>Northwards - Off Debits/Conversions</b>	
Bringing Studio Apartments back in use	125
Delivery Costs	12
<b>Homeless Accommodation</b>	
Improvements to Homeless Accommodation Phase 2	529
Delivery Costs	45
<b>Northwards - Acquisitions</b>	
Stock Acquisitions	100
Delivery Costs	9
<b>Northwards - Adaptations</b>	
Disabled Adaptations	-105
Adaptations - Northwards	750
Northwards - Unallocated	-8,407
<b>Children's Services Programme</b>	
<b>Basic Need Programme</b>	
Crab Lane - Increase capacity	-2
Cavendish Community - Increase capacity	-20
E-Act Academy - increase capacity	-12
Crosslee - Increase capacity	21
Claremont - Increase capacity	-69
Wilbraham Primary School	-5
Mauldeth Road - Increase capacity	54
Briscoe Land Academy	1
Holy Trinity VC Primary	-24
Dean Trust Ardwick	15

<b>Project Name</b>	<b>In-year virement (£'000)</b>
Ardwick PRU	40
ULT Manchester Academy	-35
Rodney House conversion	-10
Sacred Heart Expansion	-50
St Anne's RC VA - Increase capacity	-50
Abraham Moss - Additional Classrooms	-2
Abraham Moss Dining Hall	-6
St Margaret's C of E	72
St Matthews RC	19
Matthews Lane	5,793
Basic need - unallocated funds	582
Basic need - Estimated 2016/17 allocation	-6,312
<b>Schools Maintenance programme</b>	
Moston Lane - re-roof	133
Schools Capital Maintenance - unallocated	-133
<b>Total CAPITAL PROGRAMME</b>	<b>0</b>

**Appendix B – Proposed Revised Capital Budget 2017/18 to 2022/23**

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
<b>Highway Programme</b>						
<b>Highways Planned Maintenance Programme</b>						
Local Roads (SEMMS A6 Stockport)	4,886	0	0	0	0	0
Planned Highways Maintenance Programme	925	0	0	0	0	0
Highway Asset Surveys	150	150	150	150	150	0
Drainage	1,000	1,000	500	500	500	0
Large Patching repairs	500	1,250	1,250	1,000	1,000	0
Disabled Bays/ line markings	50	50	50	50	50	0
Network Maintenance	50	50	50	50	50	0
Carriageway Resurfacing	4,000	8,000	6,000	6,000	6,000	0
Footway schemes	2,000	2,250	2,000	2,000	2,000	0
Carriageway Preventative	6,000	6,000	6,000	6,000	6,000	0
Other Improvement works	0	4,000	4,000	4,000	3,000	0
Project Delivery Procurement	150	1,250	1,250	1,350	1,000	0
<b>Highways Stand Alone Projects Programme</b>						
Ardwick Grove Village Parking	23	0	0	0	0	0
Didsbury Village Tram Stop Traffic Mitigation	18	0	0	0	0	0
North Manchester Hospital Residents Parking	9	0	0	0	0	0
Section 106 Highways work around Metrolink	0	47	0	0	0	0
Hyde Road (A57) Pinch Point Widening	18	1,855	2,132	0	0	0
New Islington Free School Road	5	0	0	0	0	0
Barlow Moor Road	27	0	0	0	0	0
Birley Fields Campus highways work	72	0	0	0	0	0
Etihad Expansion - Public Realm	358	0	0	0	0	0
Etihad Expansion - S278	72	0	0	0	0	0
Velocity	1,368	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Cycle City Phase 2	1,321	3,407	0	0	0	0
Congestion Target Performance	0	235	0	0	0	0
Burton Road Traffic Management	5	0	0	0	0	0
Piccadilly Undercroft Gating	82	0	0	0	0	0
20mph Zones (Phase 3)	69	419	0	0	0	0
ITB Minor Works	111	0	0	0	0	0
Great Ancoats St/Pollard St S106	8	0	0	0	0	0
Flood Risk Management - Hidden Watercourses	49	0	0	0	0	0
Flood Risk Management - Calve Croft Flood Risk	25	0	0	0	0	0
Flood Risk Management - Higher Blackley Flood Risk	66	0	0	0	0	0
Manchester/Salford Inner Relief Road (MSIRR)	938	536	0	0	0	0
Great Ancoats Improvement Scheme	461	15	0	0	0	0
Highways Maintenance Challenge Fund	5,425	0	0	0	0	0
Cycle Parking	57	0	0	0	0	0
Shadowmoss Rd / Mossnook Rd	26	0	0	0	0	0
Birley Fields Campus improvements	36	0	0	0	0	0
Edge Lane	5	0	0	0	0	0
Cringlebrook Primary School Crossing	15	0	0	0	0	0
Former BBC site Section 278	161	0	0	0	0	0
GMCRP Multi Sites	28	0	0	0	0	0
GMCRP Kingsway/Moseley Rd	75	0	0	0	0	0
Bridge Maintenance	100	1,288	1,276	2,268	2,268	0
Princess Rd Safety Review	331	12	0	0	0	0
School Crossings	300	1,405	0	0	0	0
Green Bridge at Airport City	100	1,850	1,050	0	0	0
<b>SEMMMS PROGRAMME</b>						
SEMMMs A6 to Manchester Airport	135	0	0	0	0	0
<b>Bus Priority Package Programme</b>						
Bus Priority Package - Rochdale Road	16	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Bus Priority Package - Oxford Road	838	0	0	0	0	0
Bus Priority Package - Princess Street/Brook Street	190	0	0	0	0	0
Bus Priority Package - Regional Centre	318	0	0	0	0	0
Bus Priority - Complementary Measures	16	0	0	0	0	0
Bus Priority - Unallocated	0	5,750	0	0	0	0
<b>Total Highways Programme</b>	<b>32,988</b>	<b>40,819</b>	<b>25,708</b>	<b>23,368</b>	<b>22,018</b>	<b>0</b>
<b>Environment Programme</b>						
City Centre Litter Bins	20	0	0	0	0	0
City Wide Litter Bins	12	0	0	0	0	0
Fleet Collaboration	22	0	0	0	0	0
Street Lighting PFI	6,894	12,639	12,830	0	0	0
Civic Quarter Heat Network	2,000	12,000	4,000	0	0	0
Waste Reduction Measures	1,791	0	0	0	0	0
Waste Contract	6,522	1,000	0	0	0	0
CCTV Enforcement Bus Lanes	32	0	0	0	0	0
<b>Leisure Services Programme</b>						
<b>Parks Improvement Programme</b>						
Hollyhedge Park Drainage IMPS	107	0	0	0	0	0
Heaton Park Pay & Display	543	0	0	0	0	0
Harpurhey Park	37	0	0	0	0	0
PIP - Park Events Infrastructure	631	0	0	0	0	0
PIP - Unallocated	2,148	6,660	10,050	1,740	0	0
Citywide Play Equipment	49	0	0	0	0	0
Fletcher Moss Tennis	134	0	0	0	0	0
Fletcher Moss Wetlands Walkway	64	0	0	0	0	0
Smedley Lane Playing Fields S106	201	0	0	0	0	0
<b>Leisure &amp; Sports Facilities</b>						
Hough End Leisure Centre	2	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Arcadia (Levenshulme) Leisure Centre	10	0	0	0	0	0
National Taekwondo Centre	7	0	0	0	0	0
Clayton Vale Mountain Bike Trail	9	0	0	0	0	0
National Squash Centre - refurbishment for rental	74	0	0	0	0	0
Belle Vue Sports Village	43	0	0	0	0	0
Indoor Leisure - Abraham Moss	525	1,924	9,810	3,721	0	0
Indoor Leisure - Moss Side	3,997	4,055	30	0	0	0
Armitage Sports Centre Hockey Pitches	77	0	0	0	0	0
FA Hubs	500	12,500	0	0	0	0
Boggart Hole Clough - Visitors Centre	535	0	0	0	0	0
Mount Road S106	87	0	0	0	0	0
Event Seating Basketball	543	0	0	0	0	0
<b>Libraries and Info Services Programme</b>						
Central Library Wolfson Award	20	29	0	0	0	0
Library Refresh	6	0	0	0	0	0
Wolfson Children's Digital Libraries	5	0	0	0	0	0
Roll Out of Central Library ICT	307	222	0	0	0	0
Libraries - WiFi Printing	68	0	0	0	0	0
Refresh of Radio Frequency Identifier Equipment	269	241	0	0	0	0
Introduction of On-Line Payments	21	0	0	0	0	0
Library 2020	700	0	0	0	0	0
<b>Total Growth and Neighbourhoods Programme</b>	<b>29,012</b>	<b>51,270</b>	<b>36,720</b>	<b>5,461</b>	<b>0</b>	<b>0</b>
<b>Cultural Programme</b>						
First Street Cultural Facility	12	0	0	0	0	0
The Factory	13,211	31,667	54,804	6,678	0	0
<b>Corporate Property Programme</b>						
Asset Management Programme	13,691	9,832	8,000	8,000	8,000	0
Strategic Acquisitions Programme	25,467	3,000	3,000	3,000	3,000	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Town Hall Complex Transformation Programme	67	0	0	0	0	0
Hammerstone Road Depot	825	10,175	4,000	0	0	0
Heron House	10,000	1,159	0	0	0	0
Carbon Reduction Programme	500	3,500	2,000	2,000	2,000	0
Sustaining Key Initiatives	10,000	10,000	5,000	0	0	0
Estates Transformation	200	8,300	5,000	3,500	2,000	0
Town Hall Refurbishment	6,484	21,658	23,167	39,808	214,987	0
<b>Development Programme</b>						
<b>Development Programme - East Manchester</b>						
New Islington Marina	79	0	0	0	0	0
The Space Project	11,473	0	0	0	0	0
Digital Asset Base - Space Project	600	0	0	0	0	0
Digital Asset Base - One Central Park	850	8,120	0	0	0	0
New Smithfield Market	150	400	0	0	0	0
Beswick Community Hub - Manchester Institute	230	0	0	0	0	0
Beswick Community Hub - Highway and Public Realm	2	0	0	0	0	0
Eastern Gateway	17,106	11,786	4,485	4,500	4,500	0
Eastern Gateway - New Islington Marina	994	4,214	15	0	0	0
<b>Development Programme - North Manchester</b>						
Irish World Heritage Centre	270	0	0	0	0	0
Northern Gateway	5,000	10,000	10,000	0	0	0
<b>Development Programme - City Centre</b>						
NOMA Group Estate - Highways	315	0	0	0	0	0
Hulme Hall Rd Lighting	39	0	0	0	0	0
ST Peters Square	412	750	0	0	0	0
Medieval Quarter Public Realm	600	1,370	30	0	0	0
<b>Development Programme - Enterprise Zone</b>						
Airport City Power Infrastructure (EZ)	4,066	147	0	0	0	0
<b>Development Programme - Stand Alone Projects</b>						

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Digital Business Incubators	2,000	2,000	0	0	0	0
<b>Total Strategic Development Programme</b>	<b>124,643</b>	<b>138,078</b>	<b>119,501</b>	<b>67,486</b>	<b>234,487</b>	<b>0</b>
<b>Private Sector Housing Programme</b>						
<b>Brunswick PFI</b>						
Brunswick PFI Land Assembly	1,931	1,800	1,541	0	0	0
<b>Collyhurst</b>						
Collyhurst PFI Land assembly	99	1,168	0	3,700	0	0
Collyhurst Environmentals	15	112	0	0	0	0
<b>Housing Investment Model</b>						
Site Investigation and Early Works HIF Pilot Sites	425	194	214	46	0	0
<b>Miles Platting PFI</b>						
Miles Platting PFI Land Assembly	272	609	677	0	0	0
<b>Private Housing Assistance Citywide</b>						
Disabled Facilities Grant	6,961	7,602	6,200	6,200	6,200	0
Eccleshall Street	180	0	0	0	0	0
Kingley Ave	50	256	0	0	0	0
Toxteth St CPO & environmental works	75	141	0	0	0	0
Bell Crescent CPO	0	0	482	0	0	0
<b>Redrow Development Programme</b>						
Redrow Development Phase 2 onward	4,312	0	0	0	0	0
<b>West Gorton (PSH)</b>						
West Gorton Compensation	4	0	0	0	0	0
West Gorton Phase 2A Demolition & Commercial Acquisitions	1,000	1,288	200	0	0	0
Residential Development & Regeneration West Gorton	1,421	1,050	1,050	0	0	0
<b>Private Sector Housing - Other</b>						
HMRF	64	50	50	0	0	0
Collyhurst Acquisition & Demolition (Overbrook & Needwood Close)	25	661	0	0	0	0



<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Extra Care	500	3,500	2,000	0	0	0
Moston Lane Acquisitions	1,000	3,250	3,250	0	0	0
Equity Loans	100	400	500	0	0	0
Learning Disability (Supported Housing Accommodation)	1,000	2,050	0	0	0	0
West Gorton Community Park	0	250	0	0	0	0
Ben St. Regeneration	5,230	2,500	6,877	0	0	0
Canada St - Walking With Wounded	73	100	0	0	0	0
<b>Total Private Sector Housing Programme</b>	<b>24,737</b>	<b>26,981</b>	<b>23,041</b>	<b>9,946</b>	<b>6,200</b>	<b>0</b>
<b>Public Sector Housing</b>						
<b>Northwards - External Work</b>						
Charlestown - Victoria Ave multistorey window replacement and ECW - Phase 1	0	4,800	6,500	4,217	0	0
Door replacements - Phase 5	1	7	0	0	0	0
Riverdale external & cyclical works phase 1/4	-45	61	0	0	0	0
Riverdale external & cyclical works phase 2/4	0	19	0	0	0	0
New Lightbowne (Walderton Ave)	9	2	0	0	0	0
Newton Heath Daisybank Estate	1	0	0	0	0	0
External cyclical works phase 3a	556	0	0	0	0	0
Riverdale estate - External work and ECW (Phase 3 &4)	115	0	0	0	0	0
Charlestown, Clifford Lamb Court - External wall insulation and window replacement	14	0	0	0	0	0
Collyhurst Environmental programme	200	1,297	369	0	0	0
Updating of Electricity Northwest distribution network phase 2 to multi storeys, maisonettes and retirement blocks	92	0	0	0	0	0
Ancoats Anita St and George Leigh external cyclical works ph 3b	93	0	0	0	0	0
Cheetham Halliwell Lane external cyclical works ph 3b	267	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Harpurhey Lathbury & 200 Estates external cyclical works ph 3b	407	0	0	0	0	0
Moston Mill estate (excl timber framed) external cyclical works ph 3b	618	0	0	0	0	0
Newton Heath Donleigh & Plantagenet estates external cyclical works ph 4a	31	0	0	0	0	0
Higher Blackley Central House solid wall insulation	118	0	0	0	0	0
Environmental works	112	100	0	0	0	0
Collyhurst environmental works	16	0	0	0	0	0
Harpurhey Shiredale Estate externals	624	0	0	0	0	0
Moston Miners Low Rise externals	1,104	0	0	0	0	0
Cheetham Smedley Rd externals	6	0	0	0	0	0
Newton Heath Limestone Drive externals	242	0	0	0	0	0
Moston Bannatyne/Lightbowne Rd/St Geroges Drive externals	38	0	0	0	0	0
Upgrade external lighting to retirement blocks	140	7	0	0	0	0
Renewal of 4 automatic pedestrian gates at Victoria Square	43	2	0	0	0	0
Replacement door entry Clifford Lamb Ct and Monsall multi storey blocks	170	9	0	0	0	0
Bin chute replacement at Mossbrook Ct	98	0	0	0	0	0
Updating of Electricity Northwest distribution network phase 3	5	47	0	0	0	0
External cyclical works ph 3b Harpurhey - Jolly Miller Estate ph 3b	548	38	0	0	0	0
External cyclical works ph 3b Moston Estates (Chauncy/Edith Cliff/Kenyon/Thorveton Sq)	224	0	0	0	0	0
External cyclical works ph 3b Ancoats Smithfields estate	5	88	0	0	0	0
External cyclical works ph 4b Charlestown Chain Bar low rise	508	324	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
External cyclical works ph 4b Charlestown Chain Bar Hillingdon Drive maisonettes	253	13	0	0	0	0
External cyclical works ph 4b Cheetham Appleford estate	5	56	0	0	0	0
External cyclical works ph 4b Crumpsall Blackley Village	5	164	0	0	0	0
External cyclical works ph 4b Higher Blackley South	595	112	0	0	0	0
External cyclical works ph 4b Newton Heath Assheton estate	274	15	0	0	0	0
External cyclical works Ph 4b Newton Heath Troydale Estate	1,017	1,274	0	0	0	0
External cyclical works Ph 5 New Moston (excl corrolites)	368	187	0	0	0	0
Environmental improvements Moston corrolites	172	374	0	0	0	0
Delivery Costs	1,426	900	687	422	0	0
<b>Northwards - Internal Work</b>						
Digital Upgrade to CCTV Systems	3	0	0	0	0	0
Various Multistorey Communal fire door and other upgrading works	2	0	0	0	0	0
Lift replacement / refurbishment programme	0	3	0	0	0	0
Ground Source Heat Pumps in 2/4 blocks	5	0	0	0	0	0
2 and 4 blocks heating replacement with Ground source heat pumps - Phase 1	1,815	37	0	0	0	0
Decent Homes mop ups - Phase 7, and voids	7	0	0	0	0	0
Boiler replacements	0	100	0	0	0	0
Decent Homes mop ups phase 8 and voids	258	0	0	0	0	0
One off rewires, boilers, doors, insulation etc	129	0	0	0	0	0
Retirement blocks lift programme	64	0	0	0	0	0
Charlestown Whitebeck Court communal areas	70	0	0	0	0	0
Multi-storey lift replacement	350	0	0	0	0	0
Retirement blocks lift programme	3	0	0	0	0	0
Boiler Replacement at Cheetham Hill Local Services Office	33	0	0	0	0	0
Lift replacement / refurbishment programme	356	234	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Replacement warden call to Edward Grant Court	33	0	0	0	0	0
Fire precaution works - installation of fire seal box to electric cupboards on communal corridors in retirement blocks	75	4	0	0	0	0
Community Room emergency lighting at Victoria Square	17	10	0	0	0	0
Electrical surge protection	21	1	0	0	0	0
Communal area upgrade Clifford Lamb Ct	55	3	0	0	0	0
Decent Homes mop ups ph 9 and decent homes work required to voids	500	500	0	0	0	0
One offs such as rewires, boilers, doors, insulation	200	250	0	0	0	0
Whitemoss Road and Cheetham Hill Road Local Offices - Improvements	500	517	0	0	0	0
Delivery Costs	420	166	0	0	0	0
<b>Northwards - Off Debits/Conversions</b>						
Bringing Studio Apartments back in use	125	125	0	0	0	0
Delivery Costs	12	13	0	0	0	0
<b>Northwards - Homeless Accommodation</b>						
Improvements to Homeless accommodation city wide	738	0	0	0	0	0
Plymouth Grove Women's Direct Access Centre	22	0	0	0	0	0
Improvements to Homeless Accommodation Phase 2	529	632	52	0	0	0
Delivery Costs	120	63	5	0	0	0
<b>Northwards - Acquisitions</b>						
Northwards Acquisitions	102	0	0	0	0	0
Stock Acquisitions	100	100	0	0	0	0
Delivery Costs	19	10	0	0	0	0
<b>Northwards - Adaptations</b>						
Disabled Adaptations	350	0	0	0	0	0
Adaptations - Northwards	750	500	0	0	0	0
<b>Northwards - Unallocated</b>						
Northwards Housing Programme	0	9,160	14,539	17,954	18,900	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
<b>Retained Housing Programme</b>						
Collyhurst Maisonette Compensation & Dem	75	76	0	0	0	935
<b>West Gorton Regeneration Programme</b>						
West Gorton PH2A Low & High Rise Demolitions	26	0	0	0	0	0
<b>Future Years Housing Programme</b>						
Housing Investment Proposals	700	9,730	10,041	1,000	0	0
Collyhurst Regeneration - Highways Phase 1	100	111	0	0	0	1,394
Collyhurst Regeneration - Churnett Street	0	0	0	0	0	790
Collyhurst Regeneration - Needwood & Overbrook acquisition / demolition	0	129	0	0	0	0
Willert Street Park Improvements	179	0	0	0	0	0
North Manchester New Builds	8,535	0	0	0	0	0
Parkhill Land Assembly	150	0	4,030	90	0	0
New Universal Housing System	420	0	0	0	0	0
Brunswick PFI HRA	722	0	0	0	0	0
<b>Total Public Sector Housing (HRA) Programme</b>	<b>29,165</b>	<b>32,370</b>	<b>36,223</b>	<b>23,683</b>	<b>18,900</b>	<b>3,119</b>
<b>Children's Services Programme</b>						
<b>Basic Need Programme</b>						
Crab Lane - Increase capacity	9	0	0	0	0	0
Cavendish Community - Increase capacity	294	0	0	0	0	0
Ashbury Meadow - Increase capacity	90	0	0	0	0	0
E-Act Academy - increase capacity	47	0	0	0	0	0
Crosslee - Increase capacity	33	0	0	0	0	0
Claremont - Increase capacity	156	0	0	0	0	0
Wilbraham Primary School	21	0	0	0	0	0
Mauldeth Road - Increase capacity	87	0	0	0	0	0
Charlestown - Increase accommodation	50	0	0	0	0	0
St. John's CE Primary	65	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Briscoe Land Academy	63	0	0	0	0	0
Holy Trinity VC Primary	36	0	0	0	0	0
Stanley Grove - contribution to PFI	123	0	0	0	0	0
Gorton Mount - New School	344	0	0	0	0	0
Manchester Communication Primary Academy	224	0	0	0	0	0
Dean Trust Ardwick	78	0	0	0	0	0
Ardwick PRU	40	0	0	0	0	0
ULT William Hulme	1,220	0	0	0	0	0
Rodney House conversion	89	0	0	0	0	0
Lytham Rd	10,845	24	0	0	0	0
Abraham Moss Dining Hall	514	0	0	0	0	0
Manchester Health Academy expansion	5,988	0	0	0	0	0
Co-op Academy expansion	13,629	0	0	0	0	0
Manchester Enterprise Academy	4,853	0	0	0	0	0
St Margaret's C of E	2,830	15	0	0	0	0
St Matthews RC	769	20	0	0	0	0
Matthews Lane	8,000	33,877	75	0	0	0
St Matthews	1,650	0	0	0	0	0
Basic need - unallocated funds	3,365	37,023	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Allocated	96	0	0	0	0	0
Universal Infant Free School Meals (UIFSM) - Unallocated	492	0	0	0	0	0
<b>Schools Maintenance 11/12 onwards Prog</b>						
Loreto HS Highway Improvements	9	0	0	0	0	0
Abraham Moss - Hall Heating	17	0	0	0	0	0
Moston Lane - re-roof	1,048	0	0	0	0	0
Armitage - Highways works	9	0	0	0	0	0
Schools Capital Maintenance -unallocated	3,930	3,000	3,000	3,000	3,000	0
<b>Education Standalone Projects</b>						
Paintpots	41	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
Early Education for Two Year Olds	300	0	0	0	0	0
<b>Total Children's Services Programme</b>	<b>61,454</b>	<b>73,959</b>	<b>3,075</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>ICT Capital Programme</b>						
<b>ICT</b>						
ICT Business Transformation - Unallocated	777	0	0	0	0	0
One System Upgrade	18	0	0	0	0	0
SAP BP&C	231	0	0	0	0	0
SAP CLM_SLC	369	0	0	0	0	0
Solaris	26	0	0	0	0	0
<b>ICT Infrastructure &amp; Mobile Working Programme</b>						
Infrastructure & Mobile Working	3,324	0	0	0	0	0
Citrix 7.6 Migration	275	0	0	0	0	0
Mobile Device Refresh	33	0	0	0	0	0
PSN Windows 2003	209	0	0	0	0	0
Data Centre UPS Installation	480	0	0	0	0	0
Core Switch Firmware	58	0	0	0	0	0
ICT Investment Plan	8,000	18,600	10,400	9,000	9,000	0
<b>ICT Stand Alone Projects</b>						
Broadband Connection Vouchers (Phase 3)	5	0	0	0	0	0
<b>Applications</b>						
Applications Funding Unallocated	248	0	0	0	0	0
<b>Infrastructure</b>						
Infrastructure Funding Unallocated	835	0	0	0	0	0
Wider Area Network Redesign	29	0	0	0	0	0
<b>Total ICT Programme</b>	<b>14,917</b>	<b>18,600</b>	<b>10,400</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>
<b>Corporate Capital Programme</b>						
Child Protection Info Systems (CPIS)	18	0	0	0	0	0

<b>Project Name</b>	<b>2017/18 Proposed Budget (£'000)</b>	<b>2018/19 Proposed Budget (£'000)</b>	<b>2019/20 Proposed Budget (£'000)</b>	<b>2020/21 Proposed Budget (£'000)</b>	<b>2021/22 Proposed Budget (£'000)</b>	<b>2022/23 Proposed Budget (£'000)</b>
C&F ICT Projects	187	0	0	0	0	0
Phase 1 Implementation - Locality Plan Programme Office	1,168	0	0	0	0	0
Integrated Working - Gorton Health Hub	3,000	15,000	4,796	0	0	0
<b>Total Corporate Capital Programme</b>	<b>4,373</b>	<b>15,000</b>	<b>4,796</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Manchester City Council Capital Programme</b>	<b>321,289</b>	<b>397,077</b>	<b>259,464</b>	<b>141,944</b>	<b>293,605</b>	<b>3,119</b>
<b>Projects carried out on behalf of Greater Manchester</b>						
Housing Investment Fund	112,208	126,657	3,922	0	0	0
Greater Manchester Loan Fund	2,200	4,850	0	0	0	0
<b>Total GM projects</b>	<b>114,408</b>	<b>131,507</b>	<b>3,922</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total CAPITAL PROGRAMME</b>	<b>435,697</b>	<b>528,584</b>	<b>263,386</b>	<b>141,944</b>	<b>293,605</b>	<b>3,119</b>